

RESILIENCY+: CSOs  
facing uncertainty  
across continents amid  
the pandemics

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# WHO IS KATIBA INSTITUTE?



- ▶ Research and Public Interest Litigation, Non-profit non-governmental body established as a company in 2011
- ▶ **VISION:** Achieve social transformation through the Kenyan Constitution by promoting its implementation
- ▶ **MISSION:** Establish a culture of constitutionalism

# Effects of the Pandemic on CSO's

Globally and Nationally:

- Challenges in activity planning and implementation
- Impact on staff productivity and well-being
- Institutional adjustments to 'new way of working'
- Staff pay cuts and loss of employment opportunities
- Staff affected/infected by the Covid-19 and loss of staff
- Suspension of advocacy/litigation and related activities
- Loss of funding opportunities
- Organizations forced to make internal adjustments with monetary implications
- Demand for greater use of ICT

# Resiliency of CSO's

The pandemic played a crucial role in CSO building resiliency. CSOs learnt the following lessons:

- Need for revenue diversification for sustainability
- Enhanced use of technology in implementation of project activities
- Strengthening CSO partnerships including in resource mobilization
- Need for CSOs to anticipate and adapt to changes
- Enhanced institutional risk audits and assessment
- Review of Donor relations
- Prioritization of staff well-being
- Impact sensitive budgeting

# Local specifics on shrinking civic space

- ▶ Legislative & Policy Framework
- ▶ Covid-19 related restrictions
- ▶ Political targeting: Censorship and de-registration
- ▶ Registration challenges
- ▶ Insecurity and Instability
- ▶ Cyber Security
- ▶ Intimidation and targeting individual activists

